Deloitte.

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The Board of Directors on behalf of Inchcape plc 22a St James's Square London SW1Y 5LP

28 November 2022

Our Ref: Project Condor

Dear Sirs/Mesdames

Inchcape plc (the "Company")

We hereby give our consent to the inclusion in the Class 1 Circular of the Company dated 28 November 2022 (the "Investment Circular") of:

- our accountant's report on the historical financial information in Part III; and
- our report relating to the pro forma financial information in Part IV.

as shown in the Investment Circular (the cover of which we attach, signed for identification) in the form and context in which it is included, and being put on public display in accordance with Annex 1 item 21.1 of the UK version of the Commission delegated regulation (EU) 2019/980 (the "Prospectus Delegated Regulation") as applied by LR13 Ann 1R of the Listing Rules.

Our consent is required by Listing Rule 13.4.1R(6) and is given solely for the purpose of complying with that provision and for no other purpose.

Our work has not been carried out in accordance with auditing or other standards and practices generally accepted in jurisdictions outside the United Kingdom, including the United States of America, and accordingly should not be relied upon as if it had been carried out in accordance with those standards and practices.

Yours faithfully

Deloitte LLP

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