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INTRODUCTION TO INCHCAPE

Inchcape plc is an independent automotive distributor with global scale. Our business is the distribution and retail of passenger cars, commercial vehicles and trucks and parts for many of the world's leading automotive brands.

Inchcape has a long and successful history of international trade based on a pioneering approach and spirit of innovation. As a trading company, we have a strong track-record of successful expansion – developing new businesses in markets we know well and entering new geographies with familiar businesses. Combined with considerable local freedom to innovate and pursue opportunities, these traits have grown Inchcape from its origins as a merchant trading company over two centuries ago to the international automotive services group we are today. While the goods and services provided by Inchcape have changed our purpose retains this same pioneering spirit and ambitious global outlook:

"Bringing mobility to the world's communities – for today, for tomorrow and for the better."

INCHCAPE CODE OF CONDUCT

FOR SUPPLIERS

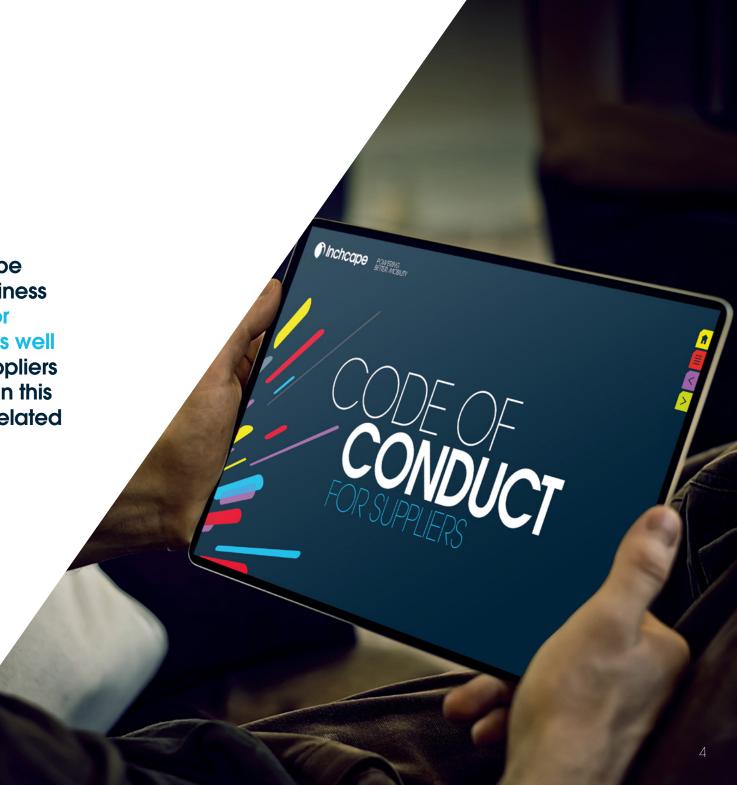
In this Code of Conduct for Suppliers (Code), Inchcape has defined its requirements and principles for its business dealings with its Suppliers (for example, companies or people that provide goods or services to Inchcape as well as consultants and agents.) Inchcape expects its Suppliers to implement and comply with the principles set out in this Code throughout their organisations worldwide and related supply chains.

General Principles

Our approach to Responsible
Business is built on four pillars:
People, Places, Planet and
Practices. This Code reflects those
pillars. We believe that acting
as a Responsible Business is a
driver of commercial success
and therefore forms an important
foundation for our relationships
with our Suppliers.

We therefore expect our Suppliers to:

- Conduct their business activities with integrity, and, to comply with applicable laws in all markets in which they operate. These include laws to protect human rights, anti-corruption laws, data protection laws, competition and antitrust laws and environmental laws,
- Promote compliance with the Code on the part of their own suppliers and sub-contractors, and
- Act honestly, responsibly and fairly in their practices and their business dealings.



SPEAK UP!

OUR WHISTLEBLOWING HOTLINE

The content of this Code reflects Inchcape's own Code of Conduct for employees of Inchcape. It is built upon the same underlying principles.

Inchcape has implemented a Whistleblower Policy making it possible for all Inchcape employees to make confidential reports of any concerns that they may have about suspected wrongdoing within the organisation. This includes misconduct, unethical behaviour, violations of the Inchcape Code of Conduct, or breach of applicable laws, rules, or regulations.

Equally, if any Supplier, or any employee of any Supplier, becomes aware of any suspected wrongdoing by Inchcape, by any employee of Inchcape, or by the Supplier itself then we also make the whistleblowing line available to them. Reports can be made confidentially through Speak Up! secure website, www.inchcape.ethicspoint.com operated by NAVEX Global, an independent company.

If a report is made into the conduct of a Supplier, the Supplier in question shall assist with the investigation and provide access to any information reasonably requested by Inchcape. Suppliers are also expected to take action to prevent, detect, and correct any retaliatory actions towards whistleblowers. If remediation is required, the Supplier will devise and inform Inchcape of their corrective action and implementation plans and timeline to resolve the breach promptly.





OUR COMMITMENT TO PROTECT AND

MAINTAIN OUR REPUTATION

Inchcape does not tolerate any form of corruption or other unfair business practice. Transparency and openness are essential requirements for Inchcape in order to ensure trust and credibility in business and in our dealings with Suppliers.

We therefore expect our Suppliers to:

- Ensure that bribery or corruption in any form is not tolerated.
- Avoid conflicts of interest that may lead to corruption risks. Invitations, gifts or other considerations should be appropriate and must not be given, or accepted, in return for preferential treatment.
- Ensure that remuneration paid to consultants, agents, brokers and/or other intermediaries does not serve to provide unfair advantage.
- Declare any conflicts of interest in any business dealing with Inchcape.

- Comply with all relevant competition laws.
 In particular, not to make agreements
 and arrangements that influence prices,
 conditions, strategies or customer relations,
 especially regarding participations in
 tender procedures. The same applies to
 the exchange of competitively sensitive
 information or for any other conduct
 that unlawfully restricts or may restrict
 competition.
- Observe compliance with all applicable laws regarding the import and export of goods, services and information as well as the laws on combating international terrorism.
- Take appropriate measures to prevent money laundering in their organisations.
- Ensure that confidential information obtained through business activities is held in strict confidence and not improperly used or disclosed to third parties.

- Ensure confidential information is stored appropriately to ensure is it not improperly disclosed when it is received, stored, transmitted or disposed of. Access to confidential information should be restricted to a need-to-know basis.
- Comply with all applicable laws for the protection of personal data, particularly of employees and customers.
- Report any crimes committed in the course of business activities which may have effects on Inchcape, through the existing reporting systems.
- Choose their suppliers, which they retain in relation to their business activities for Inchcape, diligently and communicate the principles of this Code to them.

"Inchcape does not tolerate any form of corruption or other unfair business practice"



OUR COMMITMENT

TO EACH OTHER

Inchcape believes in creating a healthy, diverse and inclusive workplace for all, ensuring pay equality with remuneration and benefits that attract and retain diverse talent.

Social responsibility is a key factor for the long-term success of our company and consequently an indispensable element of our approach to Responsible Business.

We therefore expect our Suppliers to:

- Respect commonly accepted human rights.
- Reject child labour in all its forms and comply with applicable laws on the prohibition of child labour.
- Not tolerate any form of forced labour.
- Ensure it has taken the necessary steps to identify risks of modern slavery within its supply chain and take any necessary actions to mitigate modern slavery risks.

 Treat its employees fairly and impartially, without bias, and to promote a harassment free workplace.

 Promote diversity within their organisations and not tolerate any discrimination with respect to hiring and employment of employees or within the workplace environment.

 Pay its employees a fair wage commensurate with prevailing industry conditions or the minimum wage, whichever is higher.









OUR COMMITMENT TO

THE ENVIRONMENT

We understand that the automotive sector has a key role to play in achieving carbon neutrality. We, and our OEM partners, are taking steps to contribute towards that goal. We ask our Suppliers to also play their part.

We therefore support suppliers who take a responsible approach to:

- Managing, measuring and reporting their energy and greenhouse gas emissions.
- Understanding the climate related risks in their operations and their impact on the environment.
- Improving energy efficiency within their operations.
- Managing their waste and recycling appropriately.

We may use these and other environmental factors during the decision-making process when selecting Suppliers.



COMPLIANCE WITH INCHCAPE

CODE OF CONDUCT FOR SUPPLIERS

Our Suppliers shall ensure that the principles set out in this Code are complied with and are communicated and understood in their own supply chains.

For minor violations of this Code, appropriate corrective actions should be implemented within a reasonable timeframe. For serious violations (particularly in case of non-compliance with applicable laws), Inchcape reserves the right to impose appropriate sanctions against the respective Supplier. This can also lead to an immediate termination of the supplier relationship and the assertion of claims for damages and other rights.

In case of doubt or questions, Suppliers can contact Inchcape within the country in which they operate.

