

Five year record

The information presented in the table below is prepared in accordance with IFRS, as in issue and effective at that year end date.

Consolidated income statement	2020	2019	2018	2017	2016
	£m	£m	£m	£m	£m
Revenue	6,837.8	9,379.7	9,277.0	8,953.3	7,838.4
Operating profit before exceptional items	165.5	373.1	398.6	406.6	359.1
Operating exceptional items	(257.1)	75.5	(223.7)	(12.6)	(81.6)
Operating (loss) / profit	(91.6)	448.6	174.9	394.0	277.5
Share of profit / (loss) after tax of joint ventures and associates	-	0.3	0.1	-	(0.1)
(Loss) / profit before finance and tax	(91.6)	448.9	175.0	394.0	277.4
Net finance costs before exceptional items	(36.6)	(47.1)	(48.1)	(25.0)	(9.6)
Exceptional finance costs	-	-	(13.9)	-	-
(Loss) / profit before tax	(128.2)	401.8	113.0	369.0	267.8
Tax before exceptional tax	(33.2)	(75.6)	(79.1)	(96.1)	(88.0)
Exceptional tax	24.2	2.5	5.5	2.7	11.5
(Loss) / profit after tax	(137.2)	328.7	39.4	275.6	191.3
Non-controlling interests	(2.9)	(5.8)	(7.0)	(7.9)	(6.9)
(Loss) / profit for the year	(140.1)	322.9	32.4	267.7	184.4
Basic:					
- (Loss) / profit before tax	(128.2)	401.8	113.0	369.0	267.8
- (Loss) / earnings per share (pence)	(35.6)p	79.0p	7.8p	64.6p	43.2p
Adjusted (before exceptional items):					
- Profit before tax	128.9	326.3	350.6	381.6	349.4
- Earnings per share (pence)	23.6p	59.9p	63.8p	66.7p	59.6p
Dividends per share - interim paid and final proposed (pence)	6.9p	26.8p	26.8p	26.8p	23.8p
Consolidated statement of financial position					
Non-current assets	1,502.1	1,773.2	2,056.0	1,641.0	1,563.4
Other assets less (liabilities) excluding net (debt) / funds	(351.9)	(224.7)	(248.4)	(273.3)	(227.4)
Capital employed	1,150.2	1,548.5	1,807.6	1,367.7	1,336.0
Net (debt) / funds	(66.5)	(249.9)	(445.9)	80.2	26.5
Net assets	1,083.7	1,298.6	1,361.7	1,447.9	1,362.5
Equity attributable to owners of the parent	1,064.4	1,278.3	1,338.4	1,427.3	1,343.9
Non-controlling interests	19.3	20.3	23.3	20.6	18.6
Total equity	1,083.7	1,298.6	1,361.7	1,447.9	1,362.5